

**Defense acquisitions: fundamental changes are needed to improve weapon program outcomes: testimony before the Subcommittee on Federal Financial . Federal Services, and International Security**



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## **DEFENSE ACQUISITIONS: FUNDAMENTAL CHANGES ARE NEEDED TO IMPROVE WEAPON PROGRAM OUTCOMES: TESTIMONY BEFORE THE SUBCOMMITTEE ON FEDERAL FINANCIAL . FEDERAL SERVICES, AND INTERNATIONAL SECURITY**

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No binding. Book Condition: New. This item is printed on demand. OCLC Number: (OCoLC)277147829 Excerpt: . . . their original baseline estimates - and not only their most recent estimates - and requires an additional assessment of the program if certain cost growth thresholds are reached. Other key legislation requires DOD to report on the departments strategies for balancing the allocation of funds and other resources among major defense acquisition programs, and to identify strategies for enhancing the role of program managers in carrying out acquisition programs. DOD has also initiated actions aimed at improving investment decisions Recent DOD Actions and weapon system acquisition outcomes, based in part on congressional Provide Opportunities for direction and GAO recommendations. Each of the initiatives is designed to Improvement enable more informed decisions by key department leaders well ahead of a programs start, decisions that provide a closer match between each programs requirements and the departments resources. For example: DOD is experimenting with a new concept decision review, different acquisition approaches according to expected fielding times, and panels to review weapon system configuration changes that could adversely affect program cost and schedule. DOD is also testing portfolio management approaches in selected capability areas to facilitate more strategic choices about how to allocate resources across programs and also testing the use of capital budgeting as a potential means to stabilize program funding. In September 2007, the Office of the Under Secretary of Defense for Acquisition, Technology and Logistics issued a policy memorandum to ensure weapons acquisition programs were able to demonstrate key knowledge elements that could inform future development and budget decisions. This policy directed pending and future programs to include acquisition strategies and funding that provide for contractors to develop technically mature prototypes prior to initiating system development, with the hope. . . This..



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